



# ACCESS AND CONTINUITY OF CARE FROM PRIMARY TO SPECIALIZED CARE IN THE BRAZILIAN UNIFIED HEALTH SYSTEM (SUS)

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# INTRODUCTION

- ✓ One of the meanings of comprehensive healthcare: availability and linkage between different supplies of care to “respond” to diverse health demands and needs, with a given healthcare model as the reference.
- ✓ Access to actions and services as well as continuity and integration of care are some of the key points for production of comprehensive care, influenced by socio-spatial, personal/family, professional, organizational, and policy elements, besides the social production of demands and needs.
- ✓ Primary healthcare (PHC) is essential (but insufficient) for access and continuity of care, requiring support and resources from other modalities of healthcare services and inter-sector action for management of some situations.



# OBJECTIVES OF THIS PRESENTATION

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Address key elements in the interface between primary healthcare (PHC) and specialized care in Brazil.

Share some results from a study on an experience with regulation of access to specialized outpatient care via PHC in Brazil.

Privileged space in the healthcare network for access and uptake of the entire population;

Organizational strategies of Brazil's PHC:

- territorialization,
- health accountability,
- assigned coverage of the clientele,
- core multidisciplinary teams (family health teams),
- and matrix support;

## PRIMARY HEALTH CARE IN BRAZIL: CHARACTERISTICS AND GUIDELINES

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Assimilation of the spontaneous demand, continuing care, action in collective health problems (individual and collective care)

The SUS has witnessed significant expansion of access to PHC in recent decades, but access to specialized care is still a challenge.

Specialized services with heterogeneous arrangements and important participation by private providers.

Access to specialized care generally mediated by central regulation desks.

Waiting times for specialized tests, appointments, and procedures are one of users' main complaints about the SUS.

With few exceptions, the interface is critical between PHC and specialized care (sharing of information and care and specialists' view of PHC).

Predominant financing model for specialized care: procedure-based and according to output.

## SPECIALIZED HEALTHCARE: CHARACTERISTICS AND SITUATION

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# SPECIALIZED OUTPATIENT CARE: NEEDS AND PROPOSALS

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Technology  
density,  
temporary care,  
prolonged care.

Expansion of  
treatment strategies  
(consultations,  
groups, monitoring,  
treatment  
management).

New national  
policy for  
specialized care  
(currently in the  
implementation  
phase): financing  
of “packages” of  
integrated care  
(diagnostic  
and/or  
therapeutic)  
rather than  
stand-alone  
procedures.

Matrix  
support  
for PHC.

Financing and  
management  
consistent with  
logic of care and  
inclusion in  
regionalized  
networks.



Lines of  
care

Electronic user files  
with clinical  
information, shared in  
network format

Matrix support  
and  
collaborative  
care

## INTEGRATION AND CONTINUITY OF CARE: DEVICES.

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Clinical, referral,  
and discharge  
protocols

Co-management  
spaces involving  
administrators /  
professionals from  
different services

Regulation of access  
to tests,  
consultations, and  
procedures



# REGULATION OF CARE (OR ACCESS) IN BRAZIL

Central directions of regulation of access, mediation between demand and supply, production of access with clinical indications - equity, timeliness, transparency.

Levels of regulation of access: outpatient (specialized tests and consultation), urgent care, and beds

Formal regulatory power over access steadily concentrated in Central Regulation Desks.

Patient care regulation as a field of tensions and disputes, permeated by different regimes (professional, governmental, paternalistic, lay, and judicial ) (Cecílio et al., 2014)

Movement involving progressive recommendations to expand the attributions of PHC in healthcare regulation, conceptually expressing the notion of micro-regulation, and operationally in initiatives toward linkage between Tele-Health and regulation (Melo e cols, 2020)



# BRIEF SHARING OF THE RESULTS OF A STUDY ON REGULATION OF ACCESS TO SPECIALIZED CARE VIA PHC IN THE CITY OF RIO DE JANEIRO, BRAZIL

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# STUDY ON REGULATION OF ACCESS TO SPECIALIZED CARE VIA PHC IN THE CITY OF RIO DE JANEIRO, BRAZIL

## Oportunidades, percalços e justificativas: a descentralização da regulação ambulatorial no município do Rio de Janeiro

*Opportunities, drawbacks and justifications: outpatient care regulation's decentralization in the city of Rio de Janeiro*

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## *A regulação do acesso à atenção especializada pela Atenção Primária à Saúde da cidade do Rio de Janeiro: coordenação ou competição?*

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## *A regulação do acesso à atenção especializada e a Atenção Primária à Saúde nas políticas nacionais do SUS*

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## *A regulação ambulatorial na Atenção Primária do Município do Rio de Janeiro, Brasil, a partir dos médicos reguladores locais*

Outpatient regulation in Primary Care in the municipality of Rio de Janeiro, Brazil, based on the local regulatory doctors

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# STUDY ON REGULATION OF ACCESS TO SPECIALIZED CARE VIA PHC IN THE CITY OF RIO DE JANEIRO, BRAZIL

Incipient regulation via PHC in the SUS (regulatory power concentrated in central regulation desks), with distance and weak communication between regulation desks (where the regulating physicians are located) and requesting physicians in PHC.

2012: Beginning of partial decentralization of outpatient regulating power in the city of Rio de Janeiro to physicians in PHC, based on limits and supplies determined by the Central Municipal Regulation Desk, aimed at expanding the capacity for coordination of care by PHC.

Unique experience in Brazil's healthcare system.

Questions: What are the arrangement's repercussions on the work process for healthcare professionals in PHC? What repercussion does it have on the capacity for coordination of care in PHC and on access to specialized care?

Overall study objective: Analyze the experience with regulation of specialized outpatient access via primary care in the city of Rio de Janeiro, considering the period from 2012 to 2019.

# STUDY ON REGULATION OF ACCESS TO SPECIALIZED CARE VIA PHC IN THE CITY OF RIO DE JANEIRO, BRAZIL

OBJECTIVE	RESEARCH TECHNIQUE
1) Identify the way regulation can be conducted in PHC has been conceived in national documents.	Document analysis
2) Analyze the policy-making and decision-making process of outpatient regulation via primary care in the city of Rio de Janeiro.	Document analysis Interviews with administrators
3) Characterize the design of regulation of outpatient care in the city of Rio de Janeiro.	Interviews with administrators Visit to services Document analysis
4) Characterize the regulation process conducted in PHC units, including the work process of professionals in charge of local regulation.	Interviews with health professionals Visit to services Online questionnaires
5) Analyze local effects of decentralized regulation on health professionals' work process and on requests for outpatient consultations, tests, and procedures.	Interviews with health professionals Interviews with administrators Visit to services



# METHODOLOGICAL ASPECTS OF THE STUDY

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Study scenario:  
Central administrative  
and regulatory area  
and Programmatic  
Area 3.1 in the city of  
Rio de Janeiro.

Two PHC units were  
selected and studied  
in this area (3.1).

Visits were conducted  
and 11 health  
professionals were  
interviewed in the two  
units.

Fieldwork lasted 7  
months (July 2019 to  
January 2020).



## OVERALL DATA ON THE NETWORK IN THE CITY OF RIO DE JANEIRO

### Population

Estimated population: 6,718,903 in 2019.

### Administrative Division

The Municipal Health Network is organized in 10 regions called Programmatic Areas (APs). Each AP has a Programmatic Area Coordinating Body (CAP).

### Primary care

As of late 2020, the city reported approximately 49% population coverage, estimated by Family Health teams.

### Specialized care

Specialized outpatient care is connected to hospitals or polyclinics and specialized centers. Among outpatient procedures (tests and consultations) under municipal regulation, an estimated 60.1% are municipal, 24.2% are by private providers, 7.4% are by federal hospitals and institutes under contract, and 8.3% are by university hospitals.

### Hospital Network

The installed state and municipal hospital network in the city shows a predominantly general care profile, while the federal and university network has a high-complexity profile.

<b>Population</b>	Estimated population: 886,551 in 2019.
<b>Administrative Division</b>	Includes a Programmatic Area Coordinating Body (CAP), with an Internal Regulation Center (NIR).
<b>Primary care</b>	The region had 32 PHC units with 196 Family Health teams, covering approximately 66% of the population.
<b>Specialized and hospital care</b>	Medium and high complexity care included 1 state hospital, 3 municipal hospitals, 2 federal hospitals (1 of which was part of a university), 5 Urgent Care Units (UPAs), 2 municipal polyclinics, and 6 Centers for Psychosocial Care (CPHC).

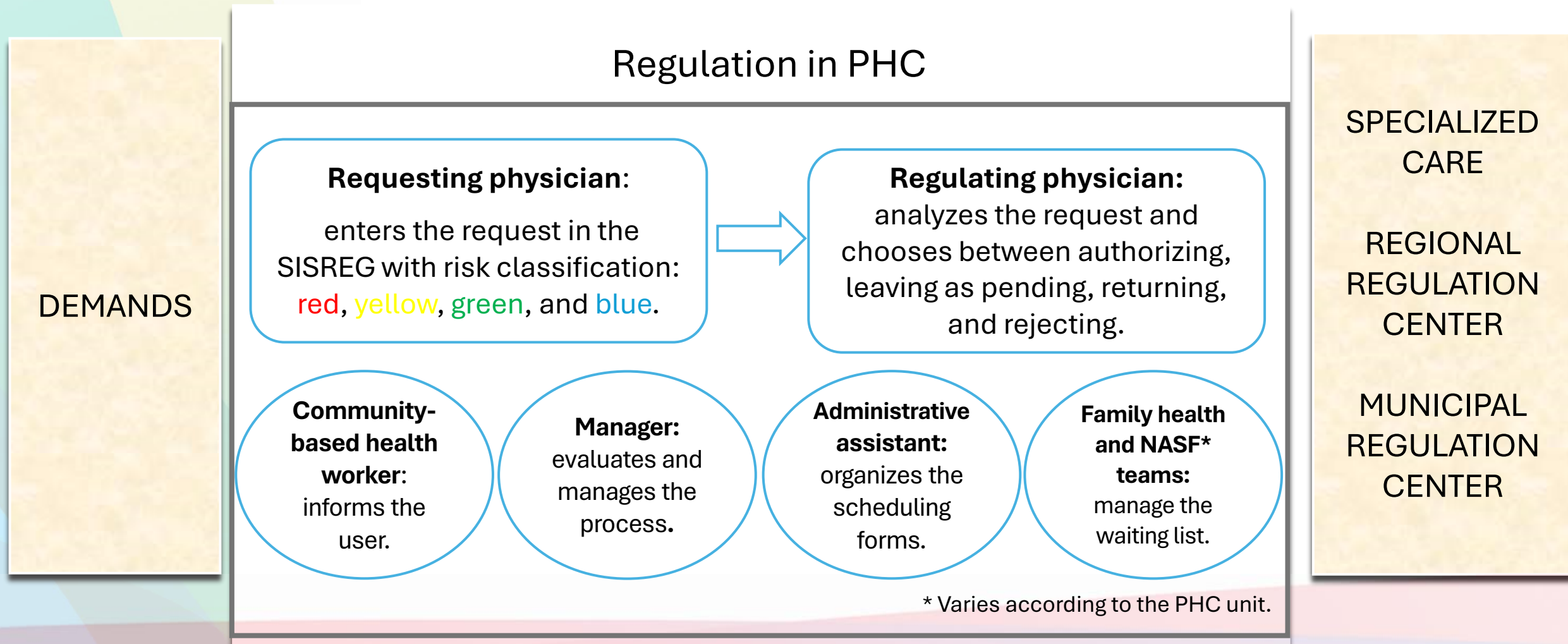
Characteristics of the SUS network in the Programmatic Area in the study in the city of Rio de Janeiro, Brazil, 2020.

# Characteristics of the PHC units in the study



Health unit	Population covered	Number of teams	Interviewees	Units' specific characteristics	Characteristics common to both units
<b>A</b>	46,600	14	<ul style="list-style-type: none"> <li>- 1 regulating physician;</li> <li>- 1 requesting physician;</li> <li>- 1 PHC manager;</li> <li>- 2 community-based health workers.</li> </ul>	<ul style="list-style-type: none"> <li>• High number of physicians (27), including supervisors and residents in Family and Community Medicine;</li> <li>• Covered population is predominantly low-income;</li> <li>• The unit supplies tests, such as sample collection (blood, stool and urine), ECG and ultrasound.</li> </ul>	<ul style="list-style-type: none"> <li>• Both lack a Family Health Support Group (NASF).</li> <li>• Infrastructure with climatized consulting rooms, computers, and connectivity;</li> <li>• Difficulties in recent years involve salary delays, inconstant supply of medicines, and maintenance problems.</li> </ul>
<b>B</b>	24,000	6	<ul style="list-style-type: none"> <li>- 2 regulating physicians;</li> <li>- 1 requesting physician;</li> <li>- 1 PHC manager;</li> <li>- 1 community-based health worker;</li> <li>- 1 administrative assistant.</li> </ul>	<ul style="list-style-type: none"> <li>• Two incomplete teams without an MD or nurse, besides limited number of community-based health workers;</li> <li>• Physicians in the unit lack training in family and community health;</li> <li>• Presence of medical interns, but no residents;</li> <li>• Covered population is low and middle-income.</li> </ul>	

# PHC MEMBERS IN THE PROCESS OF REGULATING ACCESS IN RIO DE JANEIRO



## Advances:

- More participation by PHC in the regulation process and greater knowledge within PHC concerning the services network;
- Closer collaboration between the requesting physician and the regulating physician: increase in clinical skills.
- Proximity for the regulating physician: regulation with greater knowledge of users' needs.
- Partial expansion of the capacity to coordinate care.

## Limits:

- Competition for places in tests and medical consultations, with an overload of associated work;
- Low interaction between PHC and specialized care;
- Weak (intra-municipal) regionalization of the network;
- Tension between real-world conditions for access and comprehensive care, requirement of efficient performance by regulating physicians



# FINALLY, AN IMPOSSIBLE REFERENCE SITUATION FOR MANAGEMENT OF ACCESS TO SPECIALIZED CARE

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- Production of needs and demands;
- Clinical and patient care capacity in PHC;
- Organization and functioning of specialized care (regionalized networks, installed capacity, providers, and contractualization);
- Balance in direct access flows between PHC and specialized care versus flows conditioned on prior evaluation and authorization.
- Targets of regulation of access (stand-alone procedures versus integrated sets of tests, consultations, and procedures);
- Guaranteed access with equity versus rationalization of resources in the face of budget constraints and supply capacity.



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MERCI BEAUCOUP

THANK YOU

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